



Bread Line Inc.

2016
ANNUAL REPORT

Feeding People. Enriching Lives.

STAFF AND BOARD OF DIRECTORS

BOARD OF DIRECTORS

President Sarah Stanley
Director of Composition, UAF

Vice President Kelly Collins
Recruiter, HR at Fairbanks Memorial Hospital

Treasurer Patrick Dolan
Cash & Capital Credit Accounting Supervisor,
Golden Valley Electric Association

Secretary Karen Lane
Co-Owner, The Pen Guy

Sue Rainey
Broker/Owner, Riverview Realty

Alexander Hirsch
Assistant Professor, Arctic and Northern
Studies, Political Science, UAF

Zac Johnson, Alaska State Troopers

Jesa Lee, Homemaker

GiNESSa Sams
Deputy Director Behavioral Health,
Tanana Chiefs Conference

Gordon Williams
Associate Professor, Mathematics, UAF

Karen Wilken
Owner, Red Mosquito Graphic Design and
Promotion

OUR MISSION

to inspire community collaboration
to enrich the lives of our most
vulnerable neighbors with nutritious
food served with dignity and respect.

EXECUTIVE DIRECTOR

Jennifer Jolis
Ed Bermudez

STONE SOUP CAFÉ

Matt Davis
Dan Reeves

STONE'S THROW CHEF INSTRUCTORS

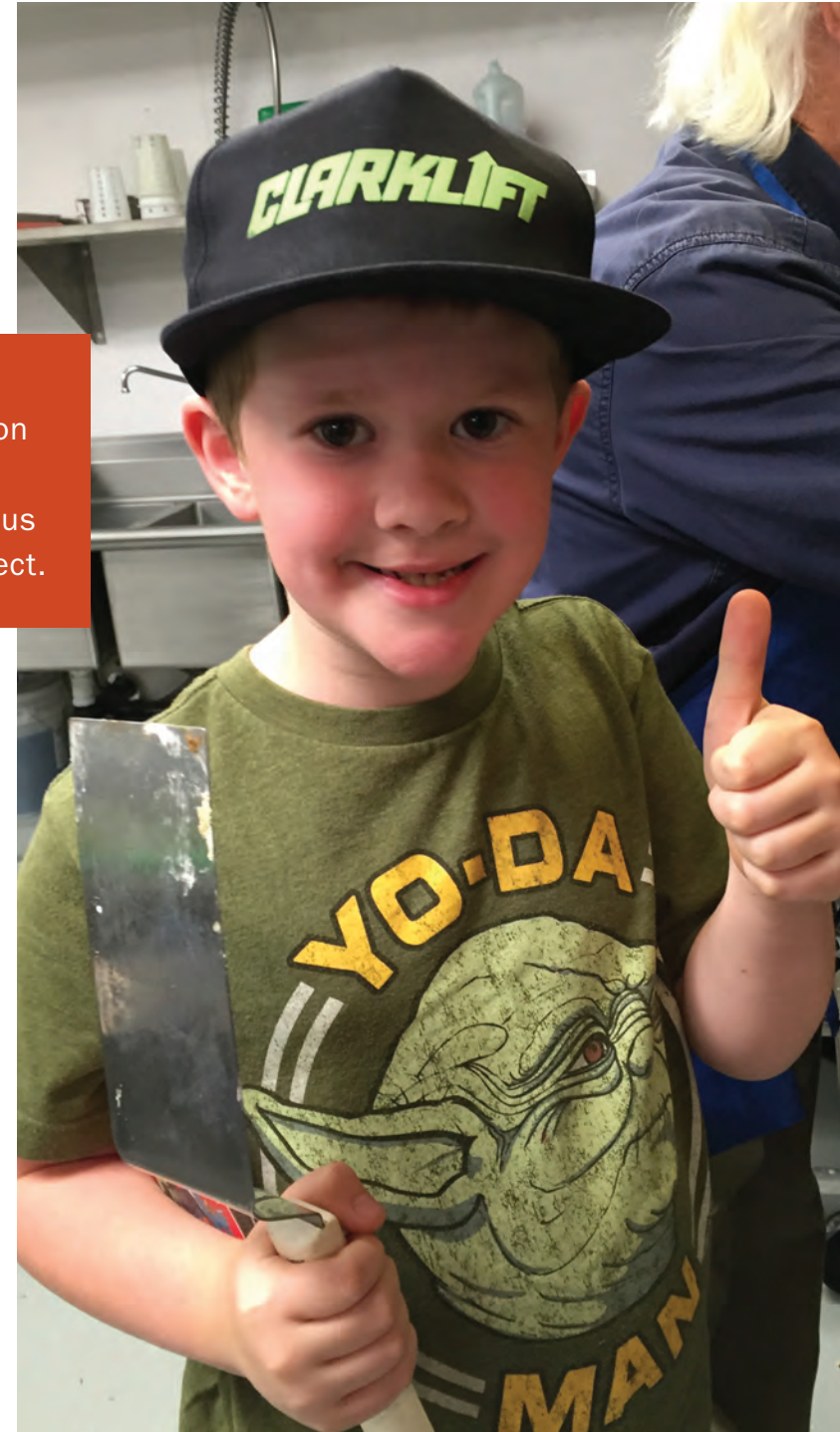
Danielle Flaherty
Jeffrey Brown
Jeff Bizzarro
Mary Bruso
Sara Sedriks

AMERICORPS/VISTA

Aubree Pierce
Jaycee Dean

ASSISTANT TO THE DIRECTOR

Hannah Hill



LETTER FROM THE EXECUTIVE DIRECTOR

Five years ago Bread Line Stone Soup was surfing a tsunami, a fearful experience that nonetheless left the organization on a path to high stable ground. Today, the organization is operating on a firm financial basis for perhaps the first time in its 32-year history. An expanded vision of Bread Line's potential impact on hunger and poverty in our community is reflected in programs that go beyond the walls of the Café into the larger community where it continues to grow. An active and engaged Board, a cadre of committed volunteers, an outstanding staff, and the trust and support of fellow Fairbanksans are the solid earth on which the future will be built.

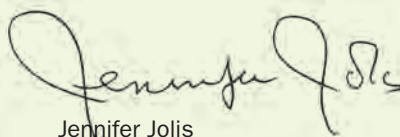
At Stone's Throw job-training program we say: "It's not important where you came from, it's where you are going that matters." But for Bread Line Stone Soup to go forward with integrity, we must look back and give thanks to those who brought us to this spot.

- To **James** and **Sharon Hunter** and to **Richard Farris** who had the compassion and shared vision of feeding our hungry neighbors: without you there would be no Stone Soup Café
- To the literally hundreds, perhaps thousands, of **volunteers** and to the **First Methodist Church of Fairbanks**, who made and continue to make each day of service possible
- To the **donors**, large and small, who have kept faith in the mission of feeding people and enriching lives through good food served with respect
- To previous Board members, and especially to **Patricia Piersol** and **John Davies**, who kept the door to the Café open for so many, for so many years

- To **Phil Cole**, who had the vision and the persistence to lead a band of neophytes on a quest to save Stone Soup Café
- To **Beverly McClintock** and **Ron Price** and the Fairbanks construction community who worked together to build a home that would welcome our guests for years to come
- To the many agencies and individuals with whom we collaborate to feed people and without whom our work would not be possible
- To all these and more: **THANK YOU**

I am happy to introduce you to **Ed Bermudez** as our new Executive Director. He brings passion, experience, and a fresh vision to our shared venture that I know will serve our guests and our community well.

As I shut the door on my Bread Line Stone Soup tenure. I glimpse the many people who have been my steady companions these past five years. I admit that I do so through some tears. From me, special thanks to you, my friends and my family.



Jennifer Jolis

**NOURISHMENT, HUMAN AFFIRMATION,
COLLABORATION, INCLUSIVENESS,
SUSTAINABILITY, RESPECT**

LETTER FROM THE INCOMING EXECUTIVE DIRECTOR

Dear Friends,

It is a great pleasure to address you in a Bread Line Annual Report for the first time. As a newcomer both to Bread Line and to Fairbanks, I am excited to make a new home in Alaska.

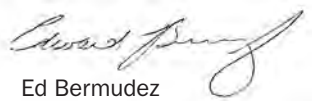
Since the first day I stepped into the Cafe, I have been astounded at the incredible sense of purpose and community that can be felt when witnessing any of the Bread Line programs in action. From the hum of the Stone Soup Cafe serving line every weekday morning, to the lively kitchen banter of the Stone's Throw job training program, as well as the excitement of Kids Cafe and anticipation of good things to come from the Stone Soup Garden, the common, palpable thread remains one of renewal and nourishment, for both body and spirit, both individual and communal.

I echo Jennifer's gratitude for all of those who have made it possible for the organization to be where it is: a place of stability and sustainability, with a vibrant support network and goodwill from the entirety of the Fairbanks community and beyond.

I also wish to offer Jennifer tremendous gratitude for the significant part she has had in Bread Line's success. It has been through her tenacious leadership that Bread Line has not only risen out of a previously precarious position, but has grown into a thriving organization with abilities to tackle hunger and homelessness in multiple ways. I am certain that Fairbanks at large will join me in a resounding "thank you" for her unwavering service as a community champion.

So what does the future hold for Bread Line? Certainly, exciting opportunities to bring more of our services to those in need of them. Quite possibly challenges to meet and overcome. Whatever path our organization takes, it will be met by a stellar team of staff, volunteers, and supporters committed to feeding people and enriching lives.

Thank you for welcoming me to the Bread Line family; I look forward to working with and for you for many years to come.



Ed Bermudez

LETTER FROM THE PRESIDENT OF BREAD LINE, INC.

Dear Friend,

I'd like to share a personal story about the sustained effort that happens at Bread Line.

I got to know Elle as a creative program leader through a University connection. A former AmeriCorps volunteer, Elle came to Fairbanks to accompany her partner August in his pursuit of an MFA in poetry. Recognizing the connection between her work with at-risk children in Portland OR and her passion for nutrition and food justice, in November of her arriving year, Elle got involved with Kids Cafe at Stone Soup. For the next two years, Elle volunteered on Saturdays organizing stations, modeling how to message cards, researching recipes, and maintaining a calm, professional presence for a developing new program.

Without Elle as an enthusiastic volunteer, we likely would not have been able to keep Kids Cafe going. Working side by side with Elle on Cafe Saturdays, I was more engaged and committed to growing and advocating for the program.

As community organizers, we know that sustained engagement involves schedule. You need a day, time, and location. Repeat. The message will catch on, provided your efforts maintain the commitment to that schedule, even on those days and times when no one may show up. Programs are like seeds—and we're thankful to community gardeners like Elle.

Our work at Stone Soup last year featured collaborations that increased partnerships, expanded programs, and raised awareness about the work we do at 507 Gaffney feeding people and enriching lives. We look forward to the ways we can do more together in the coming months and years. Check out the gratitude page on our new website for a glimpse of the generous, sustaining spirit that characterizes our community.

Enjoy the report,



Sarah Stanley

ISSUE: LIVING WITH HUNGER

Bread Line's Response: Feeding Hungry People

Feeding hungry people was Bread Line's original mission when it was founded in 1984 and it remains our mission today. In 2016 we prepared and served 27,256 hot meals for the more than 100 low-income and/or homeless people who come to Stone Soup Café every weekday. Chef Matt and a cadre of volunteers produced and served a hot, delicious, well-balanced meal for our guests, perhaps the only hot meal they will have all day. We also sent out over 10,684 sack lunches with our guests to make sure that they had access to another meal that day. We are able to ensure that each meal is nutrient-dense thanks to donations from the Fairbanks Community Food Bank, Fairbanks Memorial Hospital's Café, and Co-op Market, as well as from many Fairbanks residents. Every day, every meal is served with dignity and respect.

Stone Soup Café lies at the center of a low- and low-moderate-income

neighborhood. In 2016, as a first step to responding to the needs of people who cannot or do not come to the Café, Chef Matt and our students prepared 12,780 meals for Housing First, a residential home for homeless people, four blocks from the Café.

The long-term effects of hunger take their greatest toll on children. In summer 2016, knowing that 69% of students at the elementary school closest to the Café are eligible for free or reduced cost meals during the school year, we expanded our outreach and, in collaboration with the Alaska Literacy Council, delivered 1158 lunches and snacks Mondays through Fridays to school-age children at an Alaska Housing Finance Corporation low-income housing location. Through this program we were able to prepare and deliver healthy and tasty meals that met or exceeded all USDA requirements for children.



37,940

Total number of meals provided to our guests



13,938

Number of meals delivered to low income neighbors



19%

Increase in the number of meals prepared for hungry people by Bread Line Stone Soup 2016

"These children are so happy with the meals. For many of them it is the first, and sometimes the only, meal they will eat all day. There are seldom leftovers."

Shawna, Program Director, Summer Food Service Program

ISSUE: BARRIERS TO EMPLOYMENT

Bread Line's Response: Culinary Job Training

Homelessness, joblessness, and hunger are part of a cycle of poverty for many individuals, including those who are in recovery or those who have been incarcerated. Recognizing that feeding people is fighting only half the battle of poverty and hunger, Bread Line responded with a 12-week food service job skills program called Stone's Throw, based on the successful training model of FareStart of Seattle. Now in its second year, Stone's Throw is able to offer four twelve-week sessions to up to six students each quarter. In those twelve weeks students learn to break down their barriers to employment as they learn the work and life skills that prepare them for a

good job—perhaps even a lifetime career—in an industry that is constantly searching for trained and motivated workers.

Students take a leading role in preparing contract meals for Housing First, exposing them to the real-world pressures of producing meals in a timely manner, with concern for food safety as well as with balance and taste. Graduates of the program have been employed throughout the broad local food service industry.



8

Graduates in 2016

37.5

Average age of graduates

75%

Percentage of graduates employed

"It changed my life."

Liann, Stone's Throw Graduate

...they [the students] are the real stars. Their courage to participate in the program and come back day after day makes me beyond grateful that there are amazing programs such as Stone's Throw, to give hope, opportunity and confidence, and help the students grow as individuals!

Amanda, Program Officer, Alaska Mental Health Trust

ISSUE: COMMUNITY ENGAGEMENT

Bread Line's Response: Kids Café + Stone Soup Garden Project

Stone Soup Cafe has been hosting Kids' Cafe for a bit over two years. Every 3rd Saturday of the month, from 11am-1pm, youth accompanied by a family member are welcome to come to the Cafe to make sandwiches, chop veggies, clean up, help plant and harvest the Stone Soup Garden, and brighten the Cafe with crafts. All ages are invited, and the workload is tailored to the age group. It's an opportunity for families to share their values and time together.

In its second season the Stone Soup Garden project blossomed and bloomed this year—with double the number of raised beds, double the

number of volunteers, and more than double the harvest! In addition to producing fresh local food for the guests of Stone Soup Café, Housing First, and the Summer Food Service Program, interested groups and individuals traded a weekly watering for a bed to grow food for themselves—including Troop 47 Girl Scouts and Tanana Chiefs Conference. The Stone Soup Garden project is, literally, a growing project, with various organizations looking to Bread Line for a blueprint of how to turn small pieces of urban land into a living landscape that produces healthy food for little to no cost.



1160

Pounds of Potatoes



240

Pounds of Tomatoes



2060 lbs

Total pounds of produce harvested

"My two children were among 20 or so kids who helped out this Saturday. One of them told me afterwards that he really liked helping "people who have no homes or maybe no food" and that chopping tomatoes was his favorite. Oh, and the breakfast cookies they made certainly sweetened the deal. It just goes to show, if you give a kid a tomato, he'll gag and complain. Teach a kid to chop tomatoes, and he'll make it through a 25 lb. box in 20 minutes!"

Lauren, a Kids Café mother.

ISSUE: HUNGER IN OUR NEIGHBORHOOD

Bread Line's Response: **Feed People Where They Are, For Today and Tomorrow**

What is the face of hunger in Fairbanks? Many people think that the only people who are hungry in Fairbanks are those they see on the street. But the face of hunger is much closer to each of us than the street. When you stand in line at the grocery store, can you pick out the one person in eight waiting in line with you who is having trouble putting food on the table? At your service organization or your church—can you name the one senior in 10, who though well dressed, has no food in the refrigerator at home? When you pick up your son or daughter after school, out of 100 kids on the playground, which 60 are eligible for a free meal? No, most of us don't know the real faces of hunger in our neighborhood.

In 2016 a survey, undertaken by Bread Line VISTA Volunteer Aubree Pierce, documented the degree of food insecurity within a one-mile radius of Stone Soup Café. In response, Bread Line began the process of reaching out to our

neighbors, meeting them where they are—whether at a day-care program for children in low-income housing or at a transitional residence for previously homeless people. The results of the 2016 survey showed that the levels of food insecurity (47% among the 135 people living within a mile of Stone Soup Café) were due to more than poverty. South of Airport Way is a food desert. Our neighbors lack access to a grocery store and often the means of getting to one. Many of them shop at a Holiday Superstore, relying on expensive, processed foodstuffs. Survey respondents were clear about their desire for more nutritious, fresh foods. VISTA Jaycee Dean is working with other concerned local agencies and residents exploring community garden options and developing business models that could meet the needs of our neighbors as well as create jobs.



12,780

Number of meals prepared for residents of
Tanana Chiefs Conference's Housing First



1158

USDA Summer Food Service Program
lunches and snacks prepared for children
at AHFC Birch Park II



225

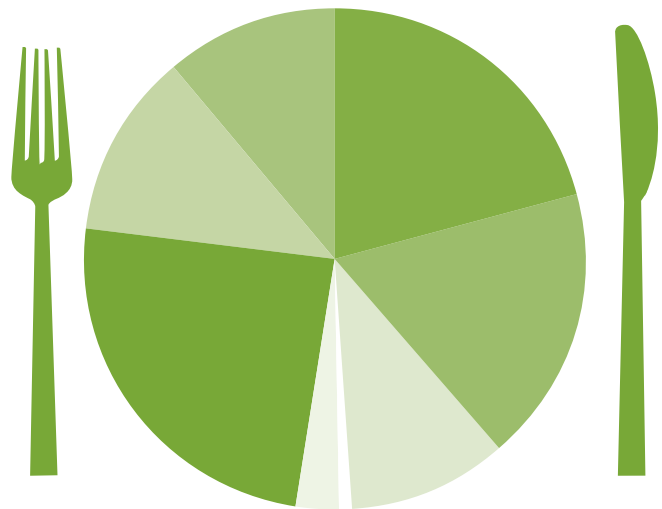
Number of weekend meals distributed by
Stone Soup Café for children 16 and under



"These children are so happy with the meals. For many of them it is the first, and sometimes the only, meal they will eat all day. There are seldom leftovers."

Shawna, Program Director, Summer Food Service Program

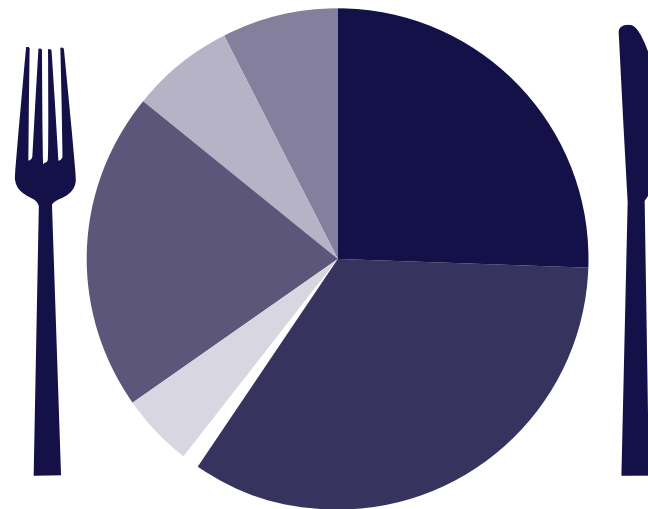
2016 FINANCIALS



REVENUE

■ Earned Income	\$108,680	(24.7%)
■ Grants	\$91,942	(20.9%)
- Walmart Foundation	\$50,000	
- AK Mental Health Trust	\$24,000	
- FNSB Match Grant	\$11,750	
- AK Community Foundation	\$5,250	
- GVEA Good Cents	\$442	
- FareStart	\$500	
■ Corporate/Foundation Donations	\$78,882	(17.9%)
■ Stone's Throw Tuition	\$52,099	(11.8%)
■ Fundraising Events	\$48,538	(11%)
■ Individual Donations	\$45,794	(10.4%)
■ Service Org. Donations	\$11,276	(2.5%)
□ Faith Org. Donations	\$3,548	(0.8%)

Total Income **\$440,760** (100%)



EXPENSES

■ Stone's Throw	\$101,530	(34%)
■ Café	\$76,090	(25.6%)
■ Administration	\$60,796	(20.4%)
■ Building Occupancy	\$22,002	(.074%)
■ Fundraising	\$19,983	(.067%)
■ Housing First	\$13,847	(.046%)
□ Summer Food Service Program	\$3,185	(.004%)

Total Expenses

\$297,082

IMPACT

Cafe meals	27,256
Cafe sandwiches	10,684
Housing First meals	12,780
Summer Food Service Program lunches	445
Summer Food Service Program PM snacks	713
Bone Builder's Backpacks (provided 225 meals)	75

DONORS

\$1000+

ABR Inc.
Alaska Community Foundation
Paul & Marjory Allan
American Legion Dorman H. Baker,
Post #11
Anonymous
Karen & Frank Baker
Bill Stroecker Foundation
Pete Bowers & Peg Willet
C & R Pipe & Steel
Christ Lutheran Church
Christine & Robert Comeau
Thelma & Marty Clayton
Co-op Market Patrons
Cripple Creek Properties
Denali State Bank
Doyon Foundation
Elks Lodge BPOE No 1551
Enterprise Rent-a-Car Foundation
Fairbanks Community of Christ
Fairbanks Central Labor Council
Fairbanks Host Lions Club
The FitzWilliams Fund
Becky & Marvin Hassebroek
Wayne Helms
H&R Block Foundation
Melanie & Larry Hinzman
Francis & Larry Isgregg
Jewish Congregation of Fairbanks
Lunch Café Patrons & Staff
Rasmuson Foundation
Sarah Stanley & Nate Bauer
Sunrise Bagel & Espresso
Tanana Chiefs Conference
Mary & Ron Teel
Usibelli Foundation
Dennis & Mary Wise

\$500 – \$999

ASEA/AFSCME Local 52,
FNSB Chapter
Glenn Bacon
Frank Berardi
Bettisworth North
Thomas & Kelly Chapman
Margaret & James Durst
Shane & Tamara Duval
Golden Heart Emergency
Physicians
First Baptist Church of North Pole
Karen Kowalski
Martha Reynolds
Midnight Sun Inter-Tribal Powwow
Carole Romberg
Nancy Smoyer
Tower Hill Mines Inc.
Pat Wagner

\$300 - \$499

Arctic Rhino Clothing
Badger Road Christian Fellowship
Randall Bayer
Ruth & William Biden
Trevor Bridgewater
Sonia Castleberry
Elizabeth Cook
Brigitta Evans
Fred Meyer Foundation
& Community Rewards
MC Holt
Wes & Suzy Howard
Pat Lambert
Diana Lingle
Heike Merkel
Bonita Michael
Susan Rainey
Audrey Ranstead
Carole Resnick
Daniel Reynolds

Elizabeth Shapland
Roger & Isa Smith
Pollyanna Stewart
Nancy Tarnai
University Presbyterian Church
Suzi Waugaman
Laura Weaver
June Weinstock
Gordon Williams
Marcia Trainor & Greg Pacetti

\$100 – \$299

James & Mary Ann Allen
Lauren Attanas
Davida K Bantz-Leguard
E & P Bartlels
Lynn & Charlie Basham
Nancy Bayer
Bob Berman & Cindy Lippincott
Sam & Suzanne Bishop
Joclyn Bowman
Deanna & Scott Brandon
Elizabeth Burgess
Diana Campbell
Buzzy Chiu
Tracie Cogdill
Martha Cole
Kelly Collins
Jeff & Susan Cook
Steve Craddick
Carol Davis
Harry & Kathleen Davis
Kathy Dohner
Sheree Dohner
Margaret Donat
Marla Doolittle
Frank Eagle & Kathy Lavelle
Michelle Eberleq
Anne Faught
Mark Fejes
First United Methodist Church

First United Methodist Women
Katie Garrity
Anthony Gasbarro
Judith Gottschalk
Mary Greene
Wayne Halvarson
Lizanne Hanson
Marie Head
Karen Horne
Doug Johnson
Lawrence Johnson
JL Johnson
Rose Meier & Kevin Winker
Tak-Ming Ko
Kevin Krungle
K Larson
Mary Elizabeth Liston
Eileen Loftus
Roxy & Chad Marcy
Mike Mayotte
Daryl McGhan
Susan McInnis
Shiana McLean
Clark & Karen Milne
Keith Morley
Lori Moyer
Dinah Naske
Ozzie Oszustowski
North Pole Christian School
Karen Parr
Patti Picha
Joyce Potter
Alexander Pritchard
Paul & Julia Quist
Morgan & Theresa Reed
Paul & Terry Reichardt
Al & Ann Renfroe
Bill Schneider
Kendell Newman Sadiik
Shell Oil
Shaun Sims
Monte & Lynn Slusher

Joan and Sidney Smith
SPROUTS
Patricia Stark
Judith Stauffer
Alice Stickney
Elizabeth Stolpe
Marvin & Donna Sulka
Janice Sutton
Ingrid Taylor
Kevin Taylor
Leonard & Kristine Thiltgen
Tia Tidwell
Judith Tolbert
TRAX Outdoor Center
Shannon, Joe, and Elias Vargas
Michael Whalen
Rhonda Widener
Flora Wiltse
Michael Wong
Darrell & Tamara Zuke

IN-KIND DONORS

Alaska Airlines
Maureen & Stu Aull, Movin' Images
Brazen Bistro
Café at Fairbanks Memorial
Hospital
Jim Cheydleur
Cookie Jar
Co-op Market
Fairbanks Host Lions Club
Far North Auction Company
Finish Line
Hilltop Cafe
Alex Hirsch
HooDoo Brewery
Zac Johnson
Jazz Bistro
Kathy Lavelle & Frank Eagle
K & L Distributors
KO Productions
Lavelle's Bistro

VOLUNTEERS

Lemongrass
Lodge at Black Rapids
Lunch Café and Eatery
Pho House
Juila Quist
Raven Landing
Kendell Newman Sadiik
Christine Schutt
Silver Gulch Brewery
Sarah Stanley & Nate Bauer
Tia Tidwell
Sabrina Tinsley,
Osetria La Spiga, Seattle
UAF CTC Culinary Arts
& Hospitality Students
Westmark Hotel & Conference
Center
Wolf Run



CAFÉ VOLUNTEERS

Randy Baker
Rebekah Ballard
Lynn Basham
Nancy Bayer
Sonja Benson
Louise Bishop
Andrew Bunten
Curtis Byrd
Carter Davis
Luke DeBoard
Elle Fournier
Lakota Head
Deb Hickok
Clare Hill
Melissa Hummel
Mary Lou Jorissen
Mary Kavis-Watson
Pat Lambert
Jordyn Lord
Bob Matthews
Ritchie Musick
Ricky Mutcheler
Kim Nelson
Mary Olivier
Micheline Patterson & family
Patti Picha
Sean Rolig
Roger Smith
Trish Stark
Ruth Anne Walker
Maya Yoshikawa

GARDEN VOLUNTEERS

Orolmaa Anand
Nate Bauer
Frana Burtness-Adams
Jaycee Dean
Nikki Drummond
Fairbanks Fire Department
Fairbanks Resource Agency,
Rachel Schmoker
Daniel Gibson
Girl Scout Troop 47,
Ellen Bayles
GCI, Kimrah Brotherson
& Melissa Frederic
Hannah Hill & Friends
Donita & Brian Lawhead
Jesa Lee
Nana Paldi
Lindsey Parkinson
Micheline Patterson & Family
UAF, August Johnson & Friends
Tanana Chiefs Conference—
Jennifer Probert
Kasi Woodrow

PLUS OTHER VOLUNTEERS

Orolmaa Anand
Jessica Ausmann
Nate Bauer
Jeff Bizzarro
John Born
Andre Brown
Walkie Charles
Kelly Collins

Elizabeth Cook
Janet Daley
Jaycee Dean
Patrick & Kelly Dolan
Mariah Doyle-Larson
Nicole Eiseman
Celine Esmailka
Birgitta Evans
Amy Exie
Elle Fournier
Charity Gadapee
Daniel Gibson
Jacob Griswold
Hannah Hill
Alex Hirsch
August Johnson
Zoe Jones
Mary Lou Jorissen
Heather Kramer
Karen Lane
Jesa Lee
Missy Lizotte
Roxy Marcy
Amy Parker
Aubree Pierce
Julia Quist
Susan Rainey
Dan Reeves
Susan Risse
Sean Rolig
Gregory Mosquito
Andrea Moutrey
Jafar Sadiik

Kendell Newman Sadiik
Meagan Scheer
John Scherzer
Sara Sedriks
Noah Skinner
Krynn Singdahlsen
Nancy Smoyer
Darlene Supplee
Tia Tidwell
Ruth Anne Walker
Tom Walton
Karen Wilken
Zoe Wise

3,538 Cafe volunteer hours
@ \$26/hr = \$91,988
(per independentsector.org)



In 2016 Bread Line received 50,573 pounds of donated foodstuffs. Industry standard is to value donated food at a \$1/pound, thus these donations provided an in-kind value of \$50,573. We thank the Fairbanks Community Food Bank who share their bounty with us, the Cafe at Fairbanks Memorial Hospital which shares prepared meals with our guests, and the Co-op Market, which shares fresh produce. Thank you.



Bread Line Inc.

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